

## **FACILITATED DISCUSSIONS at the ANIMAL HEALTH AND WELFARE RESPONSIBILITY AND COST SHARING REGIONAL WORKSHOPS**

This note describes how the facilitated discussions were structured at the twelve regional workshops.

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Discussions typically occupied about three hours of the day, sometimes more.

They were carried out around tables of (typically) five to eight people, from mixed industry backgrounds (the majority were farmers). In addition, there was often one Defra person at each table, whose role was to listen and answer questions, but not to guide the discussion.

There was no leader appointed for each of the tables, nor was anyone appointed to take notes. Each table created its own record of its discussion on flip charts, thus ensuring that the table had complete control over what comments and conclusions were seen by Defra.

Often at the end of a discussion on the tables, there would be a brief plenary feed back.

Although there was some differences in the twelve workshops, most used the following set of questions, or some variant of them.

After the workshops, Trevor Cooper or Ian Bradbury were responsible for writing up the flip charts.

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### **1. What functions currently carried out by Defra would you like the industry to have more responsibility for?**

*The following list of all relevant Defra functions was presented for tables to select from.*

- F1. Research, surveillance
- F2. Reporting of, and testing for, disease
- F3. Import controls and quarantine
- F4. Farm biosecurity, health planning etc
- F5. Vaccination
- F6. Movement controls/tracing
- F7. Markets and gathering controls
- F8. Culling of animals
- F9. Compensation/support arrangements

*In earlier meetings, the following areas of coverage were also made available, but seemed not to be helpful, and were dropped from later meetings.*

- C1. Exotic and Endemic Diseases
- C2. Official Feed and Food Controls
- C3. EU/International commitments
- C4. Disease prevention, preparedness and control
- C5. Strategy, policy and Delivery

**2. Five minute post-lunch exercise: Brainstorm list of five ways for gathering money for cost-sharing**

*To encourage creativity, it was suggested that tables included some unusual ideas, even if they were not immediately feasible.*

**3. For the area chosen in question 1. above, consider how much responsibility you would like the industry to take, and by what mechanism, working through the questions below.**

*Underpinning this question were the handouts from the presentations earlier in the day, and a summary sheet of some options. Sometimes teams considered a full range of functions/activities, rather than focusing just on one.*

	<b>Responsibility sharing</b>	<b>Group no . . . .</b>
1	Which function / activity are you considering? <i>for example F8 culling of animals</i> <b>Note: the rest of these questions refers only to this</b>	
2	<u>At the moment</u> , what things work well and what work badly. <i>As with all questions, this is just for the area identified in question 1.</i>	
3	Would option A be sufficient to fix any problems? If not, why?	
4	Given this, <u>how much responsibility do you want to give to industry?</u> . <i>In question 6 you can comment on how any new body is set up – this question is rather different – it's about level of responsibility</i>  A. Industry represented on key Defra boards B. New body gives formal advice to Defra C. New body fully responsible, takes decisions and carries them out D. New body decides on level of industry funding and agrees strategies and actions with Defra. Defra/industry carries them out  E. Other.....	

	<b>If you have chosen option A, now do questions 6, 8, 9. Otherwise do all remaining questions.</b>
5	What are the <u>advantages</u> of your choice over option A? It may help to give imaginary but realistic examples. <i>If you have chosen option A, ignore this question</i>
6	What are the <u>disadvantages</u> of your choice? Again, it may help to give imaginary but realistic examples.
7	Your answer in question 4 has a suggested organisational model. (For example if you chose C, it is linked to 'Independent arms-length body'). Please comment on that <u>proposed organisation</u> , and any changes you want to make. <i>If you have chosen option A, ignore this question</i>
8	How can one <u>overcome the disadvantages</u> you listed in question 6
9	Any other <u>comments</u>

**4. Choose one of the four broad cost options which had been put forward earlier in the day, and comment on it, working through the questions below.**

	<b>Cost sharing</b>	<b>Group no . . . . .</b>
	<b>Option being looked at:</b>	
1	Please check the list of <u>advantages and disadvantages</u> and make any necessary changes <i>Please make it clear which option you are referring to</i>	
2	Are there any major problems with <u>implementation</u> and administration (both from your sector's and everyone else's perspective). If possible suggest how these difficulties might be overcome. Are any of the options impractical – if so, why?	
3	How would these mechanisms encourage the industry to change <u>behaviours</u> either for the better or for the worse (for example, in taking biosecurity measures, or in following good husbandry practice)	
4	Any other <u>comments</u>	

**5. In plenary: what else is there to say which hasn't been said today?**

*This became a more formal part of the day as the sequence of workshops progressed. Answers were captured by the facilitator.*

**6. Individual exercise: write down on yellow stickies one 'message to Defra' and 'one thing that has struck you today' and post these on the boards by the door.**